

First and last name

Question 1/87

What does Zero Outage **not** consider a barrier to good IT security

- A. Lacking transparency in the supply chain.
- B. Contractual agreements not considering IT security.
- C. Lacking cooperation and unclear responsibilities.
- D. IT outsourcing / cloud computing.

Question 2/87

What does Zero Outage consider underestimated but indeed relevant for managing IT security?

- A. Division of labour and industrialisation of IT service provisioning.
- B. Governance.
- C. Risk management.
- D. Compliance.

Question 3/87

What does Zero Outage consider underestimated but indeed relevant with respect to IT security?

- A. Governance.
- B. Risk management.
- C. Compliance.
- D. Using an architectural, systematic approach.

Question 4/87

What trend is Zero Outage specifically considering when it comes to IT security?

- A. Green IT.
- B. Data privacy.
- C. IT outsourcing / cloud computing.
- D. Supply bottlenecks.

Question 5/87

What does Zero Outage provide?

- A. We are talking about problems only.
- B. We deliver news from the security community.
- C. We provide daily updated information about vulnerabilities.
- D. The emphasis is put onto solutions not problems.

Question 6/87

What is the philosophy of Zero Outage association?

- A. Providing solutions that help organisations and people achieving appropriate IT security.
- B. Identifying the underlying true problems is fairly enough.
- C. Subscribe to our newsletter, that's almost everything you need.
- D. Buy the service and products of Zero Outage members.

Question 7/87

What describes the philosophy of Zero Outage best?

- A. We touch on topics that are currently in the news.
- B. We touch on topics that other frameworks may not cover.
- C. We pick up on topics that seem to be in vogue right now.
- D. We pick up on topics that may grow the business of Zero Outage members.

Question 8/87

What is the scope of our security standards?

- A. Consumer products only.
- B. Business products only.
- C. IT service and product provisioning.
- D. IT service management.

Question 9/87

ZOIS publishes architectural models. Why?

- A. Articles are actually provided but architecture sound much better.
- B. As a means to e. g. help manage the complexity.
- C. Want to emphasise that we also have diagrams.
- D. ZOIS has an Architecture workstream.

Question 10/87

What is the ESARIS Security Taxonomy?

- A. A powerful tool for measuring IT security risks.
- B. A powerful tool for measuring the urgency of acting.
- C. A classification and organisation schema showing all areas of activity.
- D. A badge for Zero Outage members.

Question 11/87

What does the ESARIS Security Taxonomy show?

- A. Different areas of activity.
- B. Different level of detail and abstraction.
- C. Topics with different urgency and criticality.
- D. Topics measured according to their risk profile.

Question 12/87

Zero Outage promotes building a hierarchy of security standards. Why?

- A. Each layer in the hierarchy is about a different topic. IT security is in the middle.
- B. The layers in the hierarchy are like chapters in a book and nothing more.
- C. The security standards need to be progressively refined and serve different purposes.
- D. Standards on the top are important. The ones in the lower layers are not.

Question 13/87

Why does ZOIS recommend using a hierarchy of security standards?

- A. There is Secure by Design on the top, then vulnerability management in the middle and so on.
- B. There is cloud security on the top, then other topics below that.
- C. Organisations require a document structure that auditors may not have seen before.
- D. Organisations require standards for the overall management of IT security as well as very detailed ones that direct, guide and support implementation.

Question 14/87

Why does Zero Outage recommend using a hierarchy of security standards?

- A. Admins prefer voluminous documents, where they finally find the information relevant to them on page 217.
- B. Admins like to study the company's general security policies, but it's better to hide these from them.
- C. Admins don't want to read guiding principles and managers may not read hardening guidelines.
- D. Admins don't need to use technical specifications and instructions. That's why we have to deliver very general top-level guiding principles.

Question 15/87

Why does Zero Outage demand a modular specification?

- A. Sounds good.
- B. IT security is mostly vague, so that it requires frequent corrections.
- C. The IT is a dynamic environment. Security demands may change. Modularity eases updates and maintains flexibility.
- D. There is no reliable concept for IT security whatsoever. We only have snippets which we call modules.

Question 16/87

People are the backbone and the most valuable asset of every organization. What percentage of outages are caused by humans.

- A. 50 – 70%
- B. 40 – 60%
- C. 60 – 80%
- D. 70 – 90%

Question 17/87

What does PDCA stand for?

- A. PLAN – DEDICATE – CHECK - ACT
- B. PLAN – DO – CHECK – ACT
- C. PLAY – DO – CHASE – ACQUIRE
- D. PLAN – DEMONSTRATE – CHECK – ACTION

Question 18/87

Choose three Methodical Competencies

- A. Integration, execution, and improvement of Zero Outage within the organisation.
- B. Practice lessons learned to aim for the best results based on customer experience.
- C. Sense of urgency to reduce business impacts.
- D. Integration of customer quality view and perception for Zero Outage processes and policies.

Question 19/87

Name the 4 phases of how the People Functional Lifecycle is aligned to IT4IT.

- A. Plan, Believe, Drive, Run
- B. Plan, Begin, Deliver, Run
- C. Play, Build, Drive, Run
- D. Plan, Build, Deliver, Run

Question 20/87

Which of the following are part of the Competency model?

- a. Functional Competency
 - b. Interpersonal Competency
 - c. Organisational Competency
 - d. Methodical Competency
- A. a, b, c
 - B. a, c, d
 - C. b, c, d
 - D. a, b, d

Question 21/87

According to ZOIS, a professional continuous improvement framework is key.

- A. True
- B. False

Question 22/87

Which of the following are part of the “Plan” activity from the Organisational Environment?

- A. Measurable business objectives, targets & Service Levels.
- B. Measurable competency and behaviour targets as per ZOIS people standards.
- C. Financial and resource planning (body leasing, facility, training, tools, etc.).
- D. All of the above.

Question 23/87

Which of the below are considered Interpersonal Competencies (choose 2)

- A. Pro-active work approach & Communication.
- B. Practice of standard management principles & Rigorous adherence of defined procedures and processes .
- C. Teamwork & Sense for quality.
- D. Review of the Service Levels & Learning from mistakes.

Question 24/87

Which is the best description of Methodical Competency?

- A. Defining the standard competencies an employee needs to understand.
- B. The minimum criteria an organisation or company needs to provide to successfully manage its people and their outcomes.
- C. Defining the knowledge and experience needed to accurately perform tasks in accordance with Zero Outage standards.
- D. The consequent implementation of defined procedures and processes

Question 25/87

Why is an organisational environment important? (choose 2)

- A. To create perfection for its own sake.
- B. To develop and sustain a “culture” in an organisation.
- C. To have a professional continuous improvement framework.
- D. To halt improvements and eliminate perfection.

Question 26/87

The competency model outlines what qualifications are required to meet Zero Outage criteria. In addition to functional skills, interpersonal and environmental competencies are just as vital for success.

- A. True
- B. False

Question 27/87

One interpersonal competency is the “art” of taking decisions. Which of the following 3 fall into the category of “Decision making”?

- A. The decision maker gathers information.
- B. The decision maker listens effectively.
- C. The decision maker identifies problems.
- D. The decision maker shares information.

Question 28/87

Working in Zero Outage environments requires key competencies to align with job roles to ensure people are best suited to perform their tasks.

- A. True
- B. False

Question 29/87

Which competencies do people working in Zero Outage environments need to possess?

- A. Functional competencies
- B. Methodical competencies
- C. Interpersonal competencies
- D. All of the above

Question 30/87

Who benefits most from the Competency Model?

- A. People
- B. Processes
- C. Platforms
- D. All of the above

Question 31/87

What are the aims of Zero Outage?

- A. To ensure the least possible downtime for the customer's greatest possible business capability.
- B. To define, introduce and implement standards.
- C. To systematically sensitize all staff to the issue of quality.
- D. Maximum resource utilization

Question 32/87

What does the Zero Outage value system focus on?

- A. Making hasty decisions and trusting gut feelings.
- B. Rejecting responsibility and defending oneself against accusations.
- C. The concept of quality is anchored in the corporate culture over the long term.
- D. If a risk is identified, pass on information and concerns to direct co-workers only.

Question 33/87

Ideally, how should staff/managers contribute to Zero Outage?

- A. Always be up-to-date.
- B. Comply with/exemplify standards.
- C. Have a sense of urgency.
- D. Attend customer meetings once a year.

Question 34/87

What can you do to contribute towards improvements in Zero Outage at your organization?

- A. Get in to work early.
- B. There should, if possible, be a chance to give direct feedback.
- C. Do the Zero Outage training and put the content into practice in everyday work.
- D. Carry out all tasks myself.

Question 35/87

Only a central quality department is responsible for implementing Zero Outage in an organization.

- A. Yes
- B. No

Question 36/87

Which prerequisites must Zero Outage platforms fulfill?

- A. Standardized, high-performance and highly available
- B. Standardized, high output efficiency and availability
- C. Standardized, stable and high output efficiency

Question 37/87

Which of these are frequent causes of platform faults?

- A. Faulty firmware
- B. Obsolete hardware
- C. Poor monitoring
- D. Process errors

Question 38/87

What are often reasons for hardware changes?

- A. To replace old or faulty hardware.
- B. Maintenance is not assured anymore.
- C. To close security loopholes.
- D. Process errors

Question 39/87

What is the primary objective of Change Management?

- A. To delay changes as much as possible.
- B. To ensure standardized methods and procedures are used for efficient handling of all changes.
- C. To create chaos in IT operations.
- D. To bypass security measures for quick updates.

Question 40/87

What is the role of the Change Manager?

- A. To implement changes directly.
- B. To review and approve changes, ensuring compliance with policies.
- C. To develop marketing strategies.
- D. To handle customer complaints.

Question 41/87

What is a "Change Window"?

- A. A period when no changes are allowed.
- B. A designated time frame when changes can be implemented with minimal disruption.
- C. A random time selected for changes.
- D. A financial reporting period.

Question 42/87

What is a potential risk of not having a Change Management process

- A. Increased efficiency.
- B. Greater collaboration.
- C. Higher likelihood of service disruptions and incidents.
- D. Improved security.

Question 43/87

Which activity is part of the Change Implementation stage?

- A. Risk assessment.
- B. Post Implementation Review.
- C. Communication with stakeholders.
- D. Testing the change in a controlled environment.

Question 44/87

What is the role of testing in Change Management?

- A. To skip testing to save time.
- B. To verify that the change works as intended and does not negatively impact other systems.
- C. To delay the implementation process.
- D. To avoid detecting potential issues.

Question 45/87

What is the primary purpose of Event Management?

- A. To schedule system updates.
- B. To detect, correlate, and respond to events within an IT infrastructure.
- C. To generate financial reports.
- D. To conduct user training sessions.

Question 46/87

Which of the following is an example of an informational event?

- A. A server crash.
- B. A transaction completed successfully.
- C. Memory utilization exceeding 75%.
- D. A storage volume nearing maximum capacity.

Question 47/87

Which of the following is NOT an activity involved in Event Notification & Detection?

- A. Polling a device by a management tool.
- B. Generating a notification when certain conditions are met.
- C. Creating financial reports based on event logs.
- D. Interpreting notifications received from a CI.

Question 48/87

What is an example of an alert that would typically be escalated to the incident management team?

- A. A successful login event.
- B. A backup job completed successfully.
- C. A server going offline unexpectedly.
- D. A routine system update notification.

Question 49/87

What is a "Critical Event" according to the Zero Outage Industry Standard?

- A. An event that is purely informational and does not require action.
- B. An event that can be ignored without business impact.
- C. An event where an Operational or Service Level Agreement has been breached and the business has been impacted.
- D. An event indicating successful completion of a routine task.

Question 50/87

How are events categorized in the Zero Outage Industry Standard?

- A. Randomly without any criteria.
- B. Based on criticality, such as informational, warning, and exception events.
- C. Only by their occurrence time.
- D. By their financial impact.

Question 51/87

What is the primary objective of event monitoring in the Zero Outage Industry Standard?

- A. To reduce the cost of IT services.
- B. To detect and handle events to prevent outages.
- C. To increase the number of events detected.
- D. To eliminate the need for IT infrastructure.

Question 52/87

Which of the following is a key principle of event monitoring in the Zero Outage Industry Standard?

- A. Manual intervention.
- B. Reactive response to incidents.
- C. Proactive detection of conditions affecting service availability.
- D. Reducing the number of IT staff

Question 53/87

What type of events should be prioritized in the Zero Outage Industry Standard?

- A. All events equally.
- B. Events that have the potential to disrupt service availability.
- C. Only events related to hardware failures.
- D. Events that do not impact users.

Question 54/87

How should events be categorized according to their importance?

- A. By their occurrence time.
- B. By their potential impact on service availability.
- C. By their source system.
- D. By their frequency.

Question 55/87

What is the role of machine learning in event monitoring?

- A. To automate the response to events.
- B. To predict and prevent potential issues.
- C. To increase manual intervention.
- D. To reduce the amount of data collected.

Question 56/87

What is the role of continuous improvement in event monitoring?

- A. To constantly refine and enhance monitoring practices.
- B. To increase the number of alerts.
- C. To reduce the effectiveness of monitoring.
- D. To simplify IT infrastructure.

Question 57/87

What is the primary objective of incident management?

- A. To permanently solve all IT issues.
- B. To maintain business profitability.
- C. To restore normal service operation quickly.
- D. To train IT staff in incident resolution.

Question 58/87

What does 'normal service operation' mean in incident management?

- A. All systems functioning without errors.
- B. Services and CIs performing within agreed levels.
- C. No customer complaints are being reported.
- D. All services operating at maximum efficiency.

Question 59/87

During an incident, what is the key goal of the management process?

- A. To conduct a thorough investigation of fault.
- B. To restore service operation to normal levels as quickly as possible.
- C. To update all system documentation.
- D. To schedule meetings with stakeholders.

Question 60/87

What is an indicator of successful incident management?

- A. Zero incidents reported.
- B. Quick restoration of normal operations.
- C. Increased IT budget.
- D. More frequent software updates.

Question 61/87

What ensures the resilience of business operations during IT incidents?

- A. Regular system downtime.
- B. Strong leadership.
- C. Effective incident management.
- D. Frequent training programs.

Question 62/87

The primary focus during an IT incident should be on:

- A. Collecting feedback from all users.
- B. Documenting every step for future audits.
- C. Restoring agreed service levels as swiftly as possible.
- D. Discussing the incident in team meetings.

Question 63/87

Which best describes a proactive incident management approach?

- A. Waiting for users to report issues.
- B. Monitoring systems to preemptively address disruptions.
- C. Scheduling regular meetings to discuss potential incidents.
- D. Updating software only after an incident occurs.

Question 64/87

What is the primary goal of proactive problem management?

- A. To document all problems after they occur.
- B. To prevent problems before they occur.
- C. To resolve problems only after significant impact.
- D. To prioritize problems based on complexity.

Question 65/87

What is a common tool used for problem detection?

- A. Customer surveys.
- B. Automated monitoring systems.
- C. Annual performance reviews.
- D. Manual tracking methods.

Question 66/87

How should problems be resolved to ensure improvement in system reliability?

- A. By applying quick fixes that are easy to implement.
- B. Through comprehensive solutions that address root causes.
- C. By outsourcing problem resolution to external vendors.
- D. By resetting systems to their default settings.

Question 67/87

Which of the following is a primary tool in problem detection?

- A. Customer feedback forms.
- B. Incident reports from service desks.
- C. Manual inspections by staff.
- D. Periodic system upgrades.

Question 68/87

In problem management, what is the importance of identifying event risks?

- A. It allows for the immediate dismissal of minor risks.
- B. It prioritizes risks based on their potential impact on operations.
- C. It is a procedural formality with no practical impact.
- D. It ensures that all risks are documented, regardless of severity.

Question 69/87

How can problem management processes be optimized?

- A. By focusing on the fastest possible solutions to all issues.
- B. Through continuous improvement based on feedback and performance analysis.
- C. By reducing the number of staff involved in problem resolution.
- D. By increasing the complexity of problem solving procedures.

Question 70/87

What is the primary goal of the Platform Workstream in the context of a Zero Outage (ZO) IT implementation?

- A. To reduce costs of IT infrastructure.
- B. To describe architectural and design principles for uninterrupted uptime.
- C. To create new software applications.
- D. To eliminate the need for security protocols.

Question 71/87

What are the four phases of the Zero Outage Value Map that must be adhered to in a ZO implementation?

- A. Plan, Build, Deploy, and Run
- B. Design, Implement, Test, and Deploy
- C. Plan, Build, Deliver, and Run
- D. Design, Build, Deploy, and Operate

Question 72/87

Which of the following is NOT considered a building block in a Zero Outage architecture model?

- A. Network components
- B. Firewalls
- C. User Interface Design
- D. Servers

Question 73/87

In the context of a ZO implementation, what is the purpose of staging?

- A. To train new IT personnel.
- B. To isolate and test changes in a non-production environment.
- C. To run backup processes.
- D. To monitor network traffic.

Question 74/87

What kind of events can affect all layers of a Zero Outage implementation and cannot be addressed purely on an architectural level?

- A. Hardware defects
- B. Security issues
- C. Environmental shortages
- D. Software bugs

Question 75/87

Which deployment model is not considered when discussing ZOIS (Zero Outage Industry Standard) implementation?

- A. On-premise
- B. Cloud
- C. Hybrid
- D. Local Area Network (LAN)

Question 76/87

Why is it important to have clear boundaries in a ZO implementation?

- A. To ensure that only selected vendors are used.
- B. To clearly define which parts belong to the ZO implementation and to control them effectively.
- C. To reduce the cost of operations.
- D. To limit the scope of monitoring.

Question 77/87

What is the purpose of having redundant paths and links in a ZO-compliant network architecture?

- A. To improve network speed.
- B. To ensure continuous availability in case of link or node failure.
- C. To reduce the complexity of the network.
- D. To avoid the need for monitoring

Question 78/87

What will be checked during the release of a new software/hardware?

- A. *Bug reports
- B. *CERT Messages
- C. *Availability Ceck of hardware/software vendors
- D. *Compliance check
- E. Time for implementation/build up

Question 79/87

What are often reasons for hardware changes?

- A. To replace old or faulty hardware.
- B. Maintenance is not assured anymore.
- C. To close security loopholes.
- D. Process errors

Question 80/87

Which prerequisites must Zero Outage platforms fulfill?

- A. Standardized, high-performance and highly available
- B. Standardized, high output efficiency and availability
- C. Standardized, stable and high output efficiency

Question 81/87

Which of these are frequent causes of platform faults?

- A. Process errors
- B. Obsolete hardware
- C. Poor monitoring
- D. Faulty firmware

Question 82/87

What are the aims of Zero Outage?

- A. To ensure the least possible downtime for the customer's greatest possible business capability.
- B. Maximum resource utilization.
- C. To define, introduce and implement standards.
- D. To systematically sensitize all staff to the issue of quality.

Question 83/87

What does the Zero Outage value system focus on?

- A. Making hasty decisions and trusting gut feelings.
- B. Rejecting responsibility and defending oneself against accusations.
- C. The concept of quality is anchored in the corporate culture over the long term.
- D. If a risk is identified, pass on information and concerns to direct co-workers only.

Question 84/87

By what means can we increase high availability of an IT solution?

- A. Introducing redundancy
- B. Enabling data mirroring
- C. Performing regular backups
- D. All of above

Question 85/87

Ideally, how should staff/managers contribute to Zero Outage?

- A. Comply with/exemplify standards.
- B. Attend customer meetings once a year.
- C. Always be up-to-date.
- D. Have a sense of urgency.

Question 86/87

Only a central quality department is responsible for implementing Zero Outage.

- A. Yes
- B. No

Question 87/87

What is the 3-P principle?

- A. Three-stage problem management.
- B. When personnel, processes and platforms are in total harmony.
- C. When 3% of the revenue is invested in quality.